

2026 Draft Budget

ANNIE VAILLANCOURT

NOVEMBER 18, 2025

Budget Schedule



~~November 4, 2025~~
~~(Regular)~~

~~User Fees~~



**November 18,
2025 (Special)**

Mayor's Draft Budget
Water, Wastewater &
General Operating
Capital



**November 25,
2025 (Special)**

2nd deliberation if
necessary



**December 2, 2025
(Regular)**

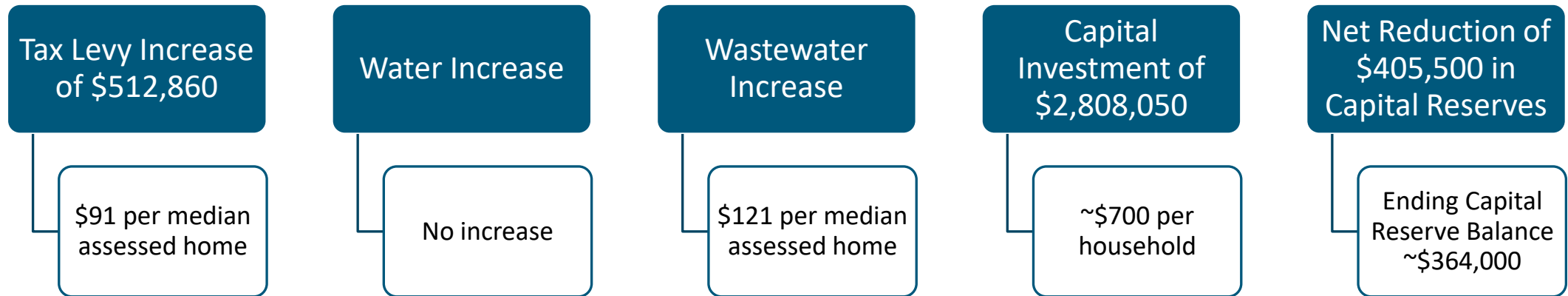
Distribution of Mayor's
Proposed Budget
Budget Public Meeting



**December 16,
2025 (Regular)**

Approval of Council
amendments, if none,
Budget deemed
adopted

Summary of Budget as Presented



How
much is a
1% levy
increase/
decrease?

\$78,364

Tax Levy vs. Tax Rate

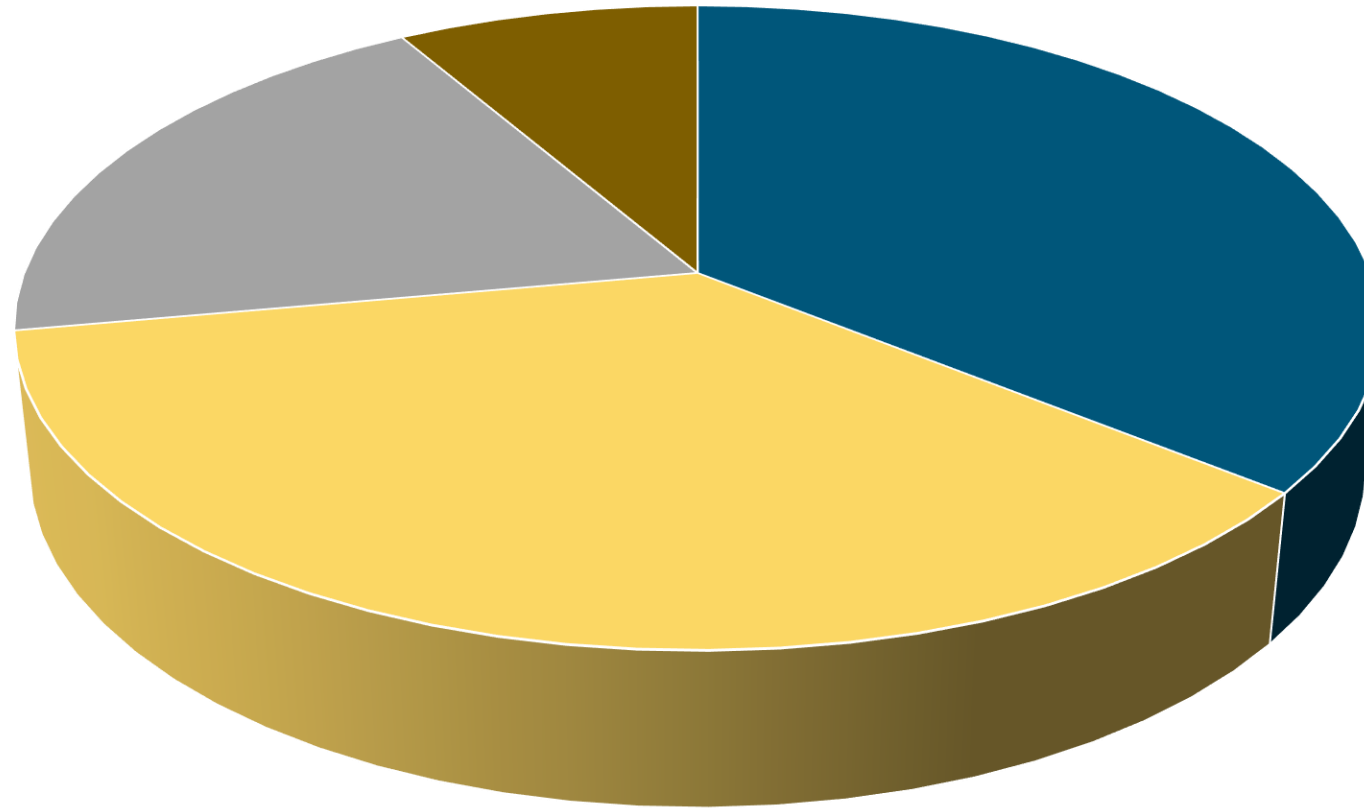
Levy

- Amount raised through taxation
- How is it calculated?
 - Total expenses – Grants – User Fees – Transfers From Reserves = Levy (amount needed to balance revenue against expenses)
- What does the levy cover?
 - Capital not covered through grants (CCBF/OCIF) or Reserves
 - Operating not covered through grants (OMPF/Canada Summer Jobs)

Tax Rate

- Multiplier to assessment to determine amount each resident pays.
- How is it calculated?
 - Tax ratios set by the County of Renfrew to determine the split between each class.
 - Calculate weighted assessment (multiply assessment per class by tax ratio for each class).
 - Calculate residential tax rate (divide levy requirement by weighted assessment).
 - Calculate other tax rates (multiply residential rate by tax ratios for each class).

2025 Proportionate Share of Tax Revenue



■ Township (35.8%) ■ County (36.3%) ■ Education (19.4%) ■ Policing (8.4%)

Financial Statement Categories - Revenue

Property
Taxation

Payment in
Lieu of Taxes

User and
frontage
charges

Provincial &
Federal Grants

Gas Tax
Funding

Development
Charges

Investment
Income

Penalties &
Interest

Fees &
Charges and
Donations

Gain on
Disposal of
Assets

Financial Statement Categories - Expenses

General Government	Protection to Persons & Property	Transportation Services	Environmental Services	Recreation & Culture	Planning & Development
• Council • Administration • Corporate Management • Information Technology	• Fire • Building • Policing • Lottery • By-Law • Emergency Management • Animal Control	• Roads • Storm Sewer • Street Lighting • Airport	• Sewer • Waterworks • Garbage • Recycling • Landfill	• Recreation • Parks • Library • Community Development	• Planning • Development Charges • Drainage



Questions?



Wages & Benefits

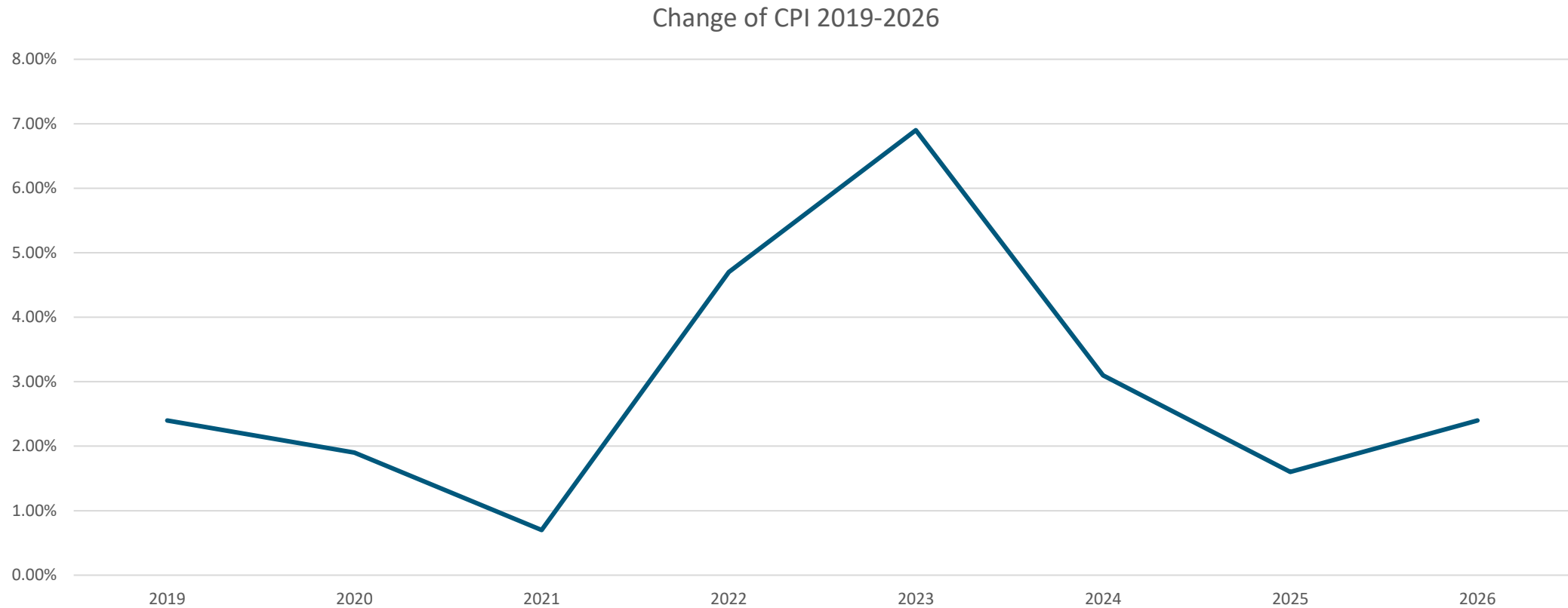
Wages & Benefits

- Policy HRB-01 Compensation Grid Policy
 - The compensation grid will be adjusted on an annual basis and will become effective on January 1st of the following year, unless otherwise stipulated by By-law.
 - The Treasurer/Deputy CAO will present a report outlining the rate of inflation (CPI) as of September along with historical data of CPI awarded for the previous 7 years.
 - Corporate Services Committee will recommend the COLA % according to CPI.
 - In the event that the CPI is less than 0.00%, the COLA % will be set as 0.00%.

Consumer Price Index - History

Year	Previous Year September*/October CPI	Council Awarded
2019	2.4%	2.4%
2020	1.9%	1.9%
2021	0.7%	0.7%
2022	4.7%	4.7%
2023	6.9%	6.9%
2024	3.1%	3.1%
2025	1.6%	1.6%
2026	2.4%*	

Consumer Price Index - History



Full Time Equivalent (FTE)

	2025	2026
General Government	6.3	6.3
Protection to Persons and Property	3.4	3.4
Transportation Services	10.2	10.2
Environmental Services	0	0
Recreation & Culture	1.3	1.3
Planning & Development	3	3
Total	24.2	24.2

Breakdown of 2026 Proposed Staffing

General Government

- Chief Administrative Officer (1)
- Treasurer/Deputy CAO (1)
- Deputy Clerk (1)
- Deputy Treasurer (1)
- Accounts Payable/Payroll Clerk (1)
- Finance Officer (1)
- Summer Student (0.3)

Protection to Persons & Property

- Chief Building Official (1)
- Fire (Chief, Deputy Chief, Captains, Lieutenants & Firefighters) (2.4)

Breakdown of 2026 Proposed Staffing

- Transportation
 - Manager of Public Works (1)
 - Operations Supervisor (1)
 - Lead Operator – Environmental (1)
 - Lead Operator – Operations (1)
 - Equipment Operators (4)
 - Public Works Admin Assistant (1)
 - 4 Students (1.2)

Breakdown of 2026 Proposed Staffing

Planning & Development

- Manager of Planning/CEMC (1)
- Planning Technician (1)
- Community Development Officer (1)

Recreation & Culture

- Recreation Coordinator (1)
- Recreation Student (0.3)

Effect on Levy

1.06% levy increase

- \$77,364 – dollar difference

Drivers

- 0.27% WSIB rate decrease
 - \$5,700 decrease
- Decrease in summer student grants
 - \$21,670 decrease
- Employee Incremental Steps & Grid Increase
 - \$62,000 increase

TOWNSHIP OF LAURENTIAN VALLEY
2026 - PROPOSED COMPENSATION GRID

Schedule A

PAY LEVEL	JOB TITLE		STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	JOB RATE
			85.873%	88.529%	91.267%	94.089%	97.000%	100.000%
15	CAO/CLERK	Annual	\$ 135,135.21	\$ 139,315.50	\$ 143,624.23	\$ 148,065.02	\$ 152,646.30	\$ 157,366.81
14		Annual	\$ 126,352.06	\$ 130,259.82	\$ 134,288.83	\$ 138,440.30	\$ 142,723.82	\$ 147,138.21
13		Annual	\$ 118,137.96	\$ 121,792.41	\$ 125,559.70	\$ 129,441.05	\$ 133,446.05	\$ 137,573.50
12	Treasurer/Deputy CAO	Annual	\$ 111,004.34	\$ 114,437.89	\$ 117,977.09	\$ 121,624.33	\$ 125,388.03	\$ 129,265.77
11	Fire Chief (based on 50 hrs/mth at the 40 hr rate) Planner/CEMC Manager of Public Works	Annual	\$ 103,132.42	\$ 106,322.23	\$ 109,610.53	\$ 112,999.65	\$ 116,495.61	\$ 120,098.44
10		Annual	\$ 96,428.59	\$ 99,411.93	\$ 102,486.52	\$ 105,654.74	\$ 108,923.80	\$ 112,292.54
9	Operations Supervisor CBO	Annual	\$ 90,160.57	\$ 92,949.43	\$ 95,824.72	\$ 98,787.65	\$ 101,843.03	\$ 104,993.25
8	Deputy Fire Chief (based on 35 hrs/mth at the 40 hr rate)	Annual	\$ 84,299.54	\$ 86,907.10	\$ 89,595.11	\$ 92,365.97	\$ 95,223.26	\$ 98,168.18
7	Deputy Treasurer Fire Captain Deputy Clerk Building Inspector	Annual	\$ 77,073.48	\$ 79,456.56	\$ 81,914.06	\$ 84,447.21	\$ 87,059.58	\$ 89,752.39
6	Payroll/AP Clerk Planning Technician Community Development Officer Recreation Coordinator Lead Operator - Operations Lead Operator - Environmental Services Fire Lieutenant	Annual	\$ 64,631.09	\$ 66,629.99	\$ 68,690.12	\$ 70,813.87	\$ 73,004.86	\$ 75,263.07
5		Annual	\$ 62,094.33	\$ 64,015.20	\$ 65,994.90	\$ 68,035.82	\$ 70,140.37	\$ 72,309.75
4	Volunteer Firefighter Equipment/Water & Sewer Operator Equipment Operator Public Works Administrative Assistant Finance Officer	Annual	\$ 59,558.81	\$ 61,400.44	\$ 63,299.68	\$ 65,256.57	\$ 67,275.87	\$ 69,356.41
3		Annual	\$ 55,804.71	\$ 57,531.09	\$ 59,310.28	\$ 61,143.52	\$ 63,035.57	\$ 64,985.24
2		Annual	\$ 52,050.62	\$ 53,660.55	\$ 55,319.68	\$ 57,030.46	\$ 58,794.06	\$ 60,612.88

Proposed Schedule A

TOWNSHIP OF LAURENTIAN VALLEY
COMPENSATION GRID - SCHEDULE B

OTHER WORKERS

Fire Standby	\$200.00	weekly standby
Student	\$ 17.97	per hour

OTHER ALLOWANCES

a) Travel Allowance	\$ 225.48	per month
b) Water and Sewer Certificates Pay Differential	\$ 0.50	per hour/per certificate
c) Water and Sewer Operators On Call Premium	\$ 200.00	per week
d) LEAD HAND	\$ 1.50	per hour
e) Overall Responsible Operator (ORO)	\$ 1.00	per hour (24 hours a day)

NOTE: a) Chief Administrative Officer/Clerk, Treasurer/Deputy CAO, Chief Building Official, and Planner

b) Pay Differential paid per hour per Certificate to a maximum of \$2.50 as follows:

\$ 0.50	OIT Water
\$ 0.50	OIT Sewer
\$ 0.50	Level 1 Water
\$ 0.50	Level 1 Sewer
\$ 0.50	Level 2 Sewer

c) On Call Premium paid each day when on-call
d) Upon appointment

1-Jan-26

Proposed Schedule B



Questions?



Debt

Key Drivers

2 payments for
Roy Street West
(~\$179,000 each)

Last 2 payments
for the Office
Expansion
(~\$39,000 total)

First payments for
Robinson Road
(~30,800 total)

Debt – Summary as of December 31, 2026

Project Name	Payment	Amount Outstanding	Year of Maturity
Office Expansion	\$38,938	\$0	2026
2024 Freightliner	\$72,900	\$170,468	2029
Golf Course Road	\$86,464	\$407,059	2031
Public Works Garage	\$241,769	\$2,192,834	2037
Joe Street	\$109,851	\$1,202,912	2039
Roy Street West	\$358,618	\$3,588,438	2045
Robinson Road	\$30,767 (estimate)	\$506,250 (estimate)	2036 (estimate)
Total	\$939,307	\$8,067,961	

Effect on Budget

	2025 Budget	2026 Budget	Difference
Corporate Management	\$40,300	\$38,938	(\$1,362)
Public Works	\$525,400	\$736,500	\$211,100
Water	\$80,800	\$66,200	(\$14,600)
Wastewater	\$92,400	\$109,378	\$16,978
Total	\$738,900	\$951,016	\$181,368

2025 Annual Repayment Limit	\$2,251,046
Estimated Robinson Road	(\$30,767)
Estimated Annual Repayment Limit	\$2,220,279

Annual Repayment Limit



Questions?



Waste
Collection

Waste Collection

2025

- Total Budget - \$889,000
- Transfer from Reserves - \$0.00
- Consultants - \$12,500
 - Share of joint venture for new collection contract, funded from waste collection rate.
- Waste Collection Fee - \$220.00

2026

- Total Budget - \$897,000
- Transfer from Reserves - \$0.00
- Consultants - \$12,500
 - Share of joint venture for new collection contract, funded from waste collection rate.
- Waste Collection Fee - \$220.00



Questions?



Water

Water

2025

- Total Budget - \$914,200
- Labour - \$54,300
- Debt Repayment - \$80,800
- City of Pembroke - \$610,000
- Transfer to Reserves - \$0.00
 - Estimated ending reserve balance = \$520,000
- Capital - \$85,000

2026

- Total Budget - \$945,700
- Labour - \$56,200
- Debt Repayment - \$66,200
- City of Pembroke – \$612,852
- Transfer to Reserves - \$0.00
 - Estimated ending reserve balance = \$683,250
- Capital - \$120,000
- Transfer from Reserves - \$20,000

Proposed Capital/Special Projects



\$120,000 - Chamber Upgrades

Update of infrastructure to 2 of 8 chambers to comply with City of Pembroke agreement.

Rate Type	2025	2026	Increase (\$)	Increase %
Residential	\$960	\$960	\$0	0%
1 st 30,000 gallons	\$15.49	\$15.49	\$0	0%
Next 270,000 gallons	\$13.17	\$13.17	\$0	0%
Above 300,000 gallons	\$11.47	\$11.47	\$0	0%

Water Rates



Questions?



Wastewater

Wastewater

2025

- Total Budget - \$922,989
- Labour - \$23,500
- Debt Repayment - \$92,400
- City of Pembroke - \$602,000
- Pump Station - \$16,500
 - Pump refurbishments
- Transfer to Reserves - \$11,698
 - Estimated ending reserve balance = \$958,965
- Capital - \$85,000

2026

- Total Budget - \$1,020,898
- Labour - \$24,000
- Debt Repayment - \$109,400
- City of Pembroke – \$618,000
- Transfer to Reserves - \$11,698
 - Estimated ending reserve balance = \$1,012,200
- Capital - \$150,000
 - Force Main Camera Inspection

Proposed Capital/Special Projects

\$150,000 - Forcemain Inspection

- Provides condition assessment of forcemain from Hamilton Street Pumping Station to City Townline Pumping Station

	2025	2026
Residential Rate	0.00374752	0.00423863
Median Assessment	244,000	246,000
Wastewater Levy	\$914	\$1,043
Increase (\$)		\$121
Increase (%)		13.11%

Wastewater Rate

Municipality (2025)	Combined Rate	Proposed Township of Laurentian Valley 2025 Rate	Proposed 2025 Laurentian Valley 2025 Rate Difference
Township of Laurentian Valley	\$1,874.39	\$2,003.00	\$128.61
City of Pembroke	\$1,573.28	\$2,003.00	\$429.72
Town of Petawawa	\$1,029.92	\$2,003.00	\$973.08
Township of Whitewater Region	\$3,167.28	\$2,003.00	(\$1,164.28)

Water & Wastewater Comparisons



Questions?



Operating Budget

Laurentian valley





Waste
Management

Waste Management

REVENUE

No Change

EXPENSES

Decrease of \$1,000

Expense of \$4,000 for recycling containers.
Revenue budgeted at \$4,000 as well, no impact.

Category	Effect on Levy
Waste Management	(\$350,000)

Waste Management Effect on Levy



General
Government

General Government Categories



Council



Corporate Management



Administration



Information Technology

Council & Corporate Management

COUNCIL

Increase of \$5,520

- \$4,670 increase in wages
- \$850 increase in education/conferences

CORPORATE MANAGEMENT

Increase of \$150

- \$1,350 decrease in debt interest charges due to declining balance of principal
- \$1,500 increase in bank service charges

Administration & Information Technology

ADMINISTRATION

Total Increase of \$122,200

- \$10,000 - Wages
- Capital - \$16,000 (for new flag poles)
- \$50,000 for 2026 Election
- \$50,000 for Infrastructure Needs Study

INFORMATION TECHNOLOGY

Increase of \$15,000

- Annual increase in program & IT security support
- Capital - \$12,000 (computer replacements)

Category	Effect on Levy
Council	\$251,920
Corporate Management	\$47,450
Administration	\$1,326,200
Information Technology	\$115,000
Total	\$1,740,570

General Government Effect on Levy



Questions?



Protection
to Persons &
Property

Protection to Persons & Property

Fire

Building

Police

Lottery

By-law

Emergency
Management

Animal
Control

Fire

REVENUE

No change

- Conservatively keeping revenue the same due to uncertainty in collection of receivables

EXPENSES

Increase of \$42,700

- \$30,800 increase in wages. Budgeting for 3,600 hours
- \$4,000 increase to materials & operating supplies
- \$5,000 increase to equipment repairs & maintenance
- \$2,000 increase in building repair & maintenance

Building

REVENUE

Increase of \$2,000

- \$2,000 increase in building fees & \$0 increase in septic fees.

EXPENSES

Increase of \$9,350

- \$4,800 increase in wages
- \$3,900 increase in convention registration & expenses

Policing

Same as 2025
until new amount
becomes available

\$8,700 dedicated
to the Police
Service Board

This is a
conservative
estimate on the
potential costs

Lottery

REVENUE

Increase of \$5,000

- Estimated based on 2025 actuals

EXPENSES

Increase of \$170 for wages

- Materials & operating supplies will be absorbed in administration budget

By-law

REVENUE

Decrease of \$600

- \$600 decrease to Hawkers & Pedlar Licences as the requests have decreased

EXPENSES

Increase of \$2,150

- \$5,000 for by-law review and writing contract
- \$3,000 decrease in training – conference every 2 years



Emergency Management

Increase of \$500

- Allocating a portion of staff time to Emergency Management
- Increase of \$500 to training registration

Animal Control

REVENUE

Decrease of \$100

- Provincial grant to be in line with 2025 actual

EXPENSES

Increase of \$300

- Materials & Operating Supplies to be in line with actual

Category	Effect on Levy
Fire	\$390,375
Building	\$52,950
Policing	\$1,399,400
Lottery	(\$177,730)
By-law	\$11,000
Emergency Management	\$500
Animal Control	\$21,600
Total	\$1,698,095

Protection to Persons & Property Effect on Levy



Questions?



Planning &
Development

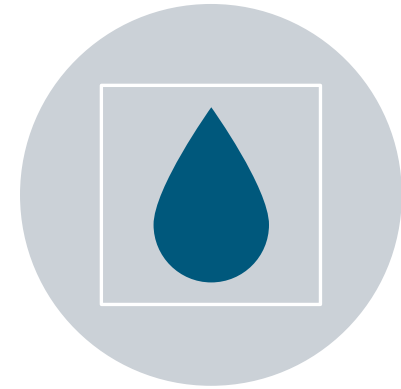
Planning & Development



PLANNING



DEVELOPMENT
CHARGES



DRAINAGE

Planning

REVENUE

Increase of \$1,500

- In line with increase in fees

EXPENSES

Increase of \$6,300

- \$5,600 increase in wages
- \$1,000 increase in advertising
- \$500 decrease in legal fees

Development Charges

REVENUE

No change

EXPENSES

Decrease of \$30,000

- No budgeted expenses for 2026 (2025 was for DC Study)

Municipal Drains

REVENUE

Increase of \$600 in Provincial grant

EXPENSES

Increase of \$4,000

- Contracted Services increase of \$5,000 to for Township share of unrecoverable expenses
- Decrease of \$1,000 in Convention Registration

Category	Effect on Levy
Planning	\$305,700
Development Charges	\$0.00
Municipal Drains	\$14,400
Total	\$320,100

Planning & Development Effect on Levy



Questions?



Recreation &
Culture

Library

REVENUE

No Change

EXPENSES

Increase of \$6,975

- \$6,975 increase to payment to Pembroke Public Library as per contract

Recreation

REVENUE

Increase of \$55,000

- New Provincial grant for seniors active living. Total amount goes to Fit & Feisty Group.

EXPENSES

Increase of \$112,900

- \$1,900 increase in wages
- \$3,000 decrease in material and supplies
- \$55,000 expenses related to Provincial grant
- \$52,500 increase to joint recreation agreement
 - \$479,636 for agreement
 - \$66,364 for pool enhancements

Parks

Increase of \$5,100

\$1,000 decrease in Stafford Park Maintenance

\$2,000 increase in Pleasant View Park Maintenance to fix tennis court posts & rules signs

\$1,500 increase in George Matheson Park for new signs

Grants to Recreation Associations

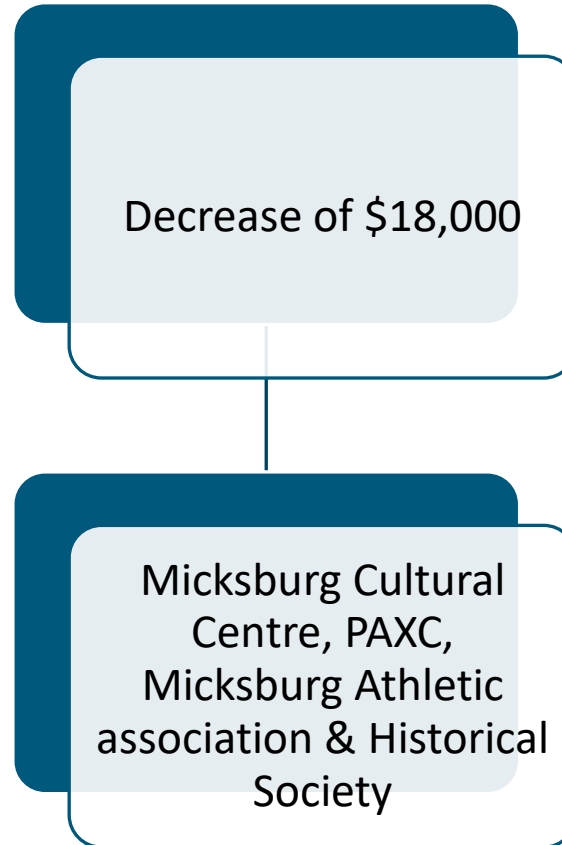
Group	2025	2026	Increase
Micksburg	\$5,700	\$5,700	\$0
Forest Lea	\$5,000	\$6,000	\$1,000
Shady Nook	\$34,000	\$34,000	\$0
Stafford Park	\$14,000	\$14,000	\$0
Alice & Fraser	\$34,000	\$40,000	\$6,000
LV 4 Seasons Trail	\$14,000	\$14,000	\$0
Pleasant View Park	\$5,000	\$5,000	\$0
Fit & Feisty	\$5,000	\$0.00	(\$5,000)
Total	\$116,700	\$145,700	\$2,000

Community Development

Increase of \$13,600

- \$3,400 increase in wages
- \$3,000 decrease in advertising
- \$2,000 decrease in LV Sponsorships
- \$6,000 increase for Promotions
- \$1,200 increase in website updates
- \$1,400 increase in training registration

LV Grants to Others



Category	Effect on Levy
Library	\$174,725
Recreation	\$708,900
Parks	\$80,800
Grants to Recreation Associations	\$113,000
Community Development	\$221,200
Grants to Others	\$34,475
Total	\$1,333,100

Recreation & Culture Effect on Levy



Questions?



Transportation

Public Works

REVENUE

Increase of \$34,000

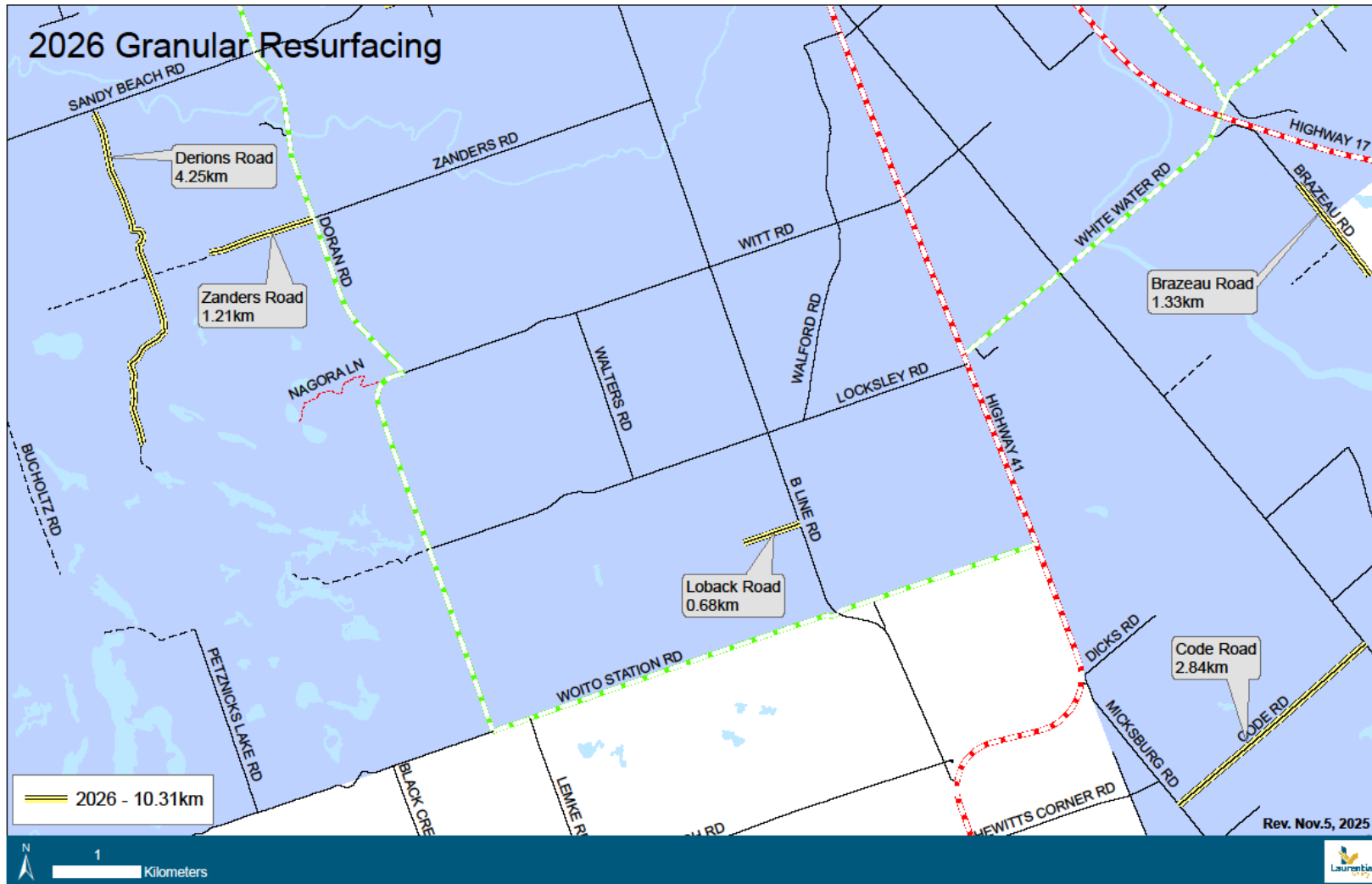
- \$5,000 decrease in aggregate royalty. This has been trending down in recent years
- \$39,000 increase in public works rentals as it has been confirmed that the garage on Highway 41 will be rented all year.

EXPENSES

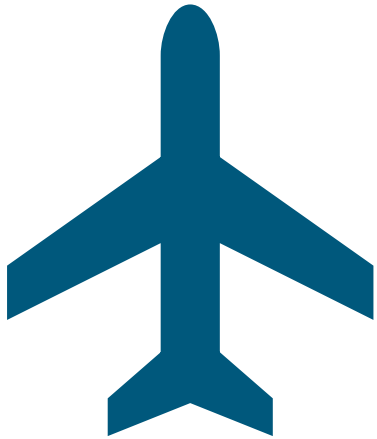
Increase of \$232,100

- \$21,500 increase in wages
- \$211,100 increase in debt servicing charges
- \$10,000 decrease in building repair and maintenance

Category	2025 Budget	2026 Budget	Increase/(Decrease)
Ashpalt	\$125,000	\$135,000	\$10,000
Sweeping	\$16,000	\$16,000	\$0
Shoulder	\$43,000	\$45,000	\$2,000
Gravel	\$303,500	\$303,500	\$0
Curb & Gutter	\$20,000	\$0	(\$20,000)
Urban Storm	\$80,000	\$80,000	\$0
Rural Storm	\$120,000	\$120,000	\$0
Signage	\$15,000	\$15,000	\$0
Mow & Weed Spray	\$57,000	\$58,000	\$1,000
Tree Trim	\$12,000	\$12,500	\$500
Debris	\$2,000	\$1,800	(\$200)
Intersection Lights	\$0	\$0	\$0
Snowplow	\$105,000	\$95,000	(\$10,000)
Sand & Salt	\$315,000	\$318,000	\$3,000
Culvert Thawing	\$500	\$1,500	\$1,000
Vehicles & Equipment	\$360,000	\$341,000	(\$19,000)
Street Lighting	\$21,000	\$23,000	\$2,000
Total	\$1,595,000	\$1,565,300	(\$29,700)



2026 Gravel Road Program



Airport

INCREASE OF \$1,000

Category	Effect on Levy
Public Works	\$1,737,700
Other Operating Areas	\$1,586,800
Airport	\$21,500
Total	\$3,346,000

Transportation Effect on Levy



Questions?



Corporate
Management

Admin/Corporate Management Revenue

Increase of \$72,500

- \$55,300 increase in OMPF funding
- \$30,000 increase in other revenue
 - Other revenue is driven by cost of doing business agreements which are based off differential between City and Township rates
- \$10,000 decrease in general investment income

(\$1,630,200)

Corporate Management Effect on Levy



Questions?



Summary of Operating

Summary

Category	2026 Effect on Levy	2025 Effect on Levy
Waste Management	(\$350,000)	(\$349,000)
General Government	\$1,740,570	\$1,615,700
Protection to Persons & Property	\$1,665,395	\$1,898,055
Planning & Development	\$320,100	\$341,900
Recreation	\$1,334,100	\$1,297,875
Transportation	\$3,324,500	\$3,155,100
Transfer from Reserves for Operating	(\$10,000)	(\$75,000)
Transfer to Operating Reserves	\$8,800	\$8,800
Pembroke Payment in Lieu	(\$171,000)	(\$165,000)
Corporate Management	(\$1,630,200)	(\$1,557,700)
Operating Levy	\$6,232,265	\$6,170,830
\$ Increase	\$61,435	
% Increase	1.00%	

Summary – Operating Levy Without Key Drivers

Proposed Operating Levy	\$6,232,265
Decrease in transfer from reserves for operating	(\$65,000)
Increase in Policing	(\$0)
Increase in Debt Payments	(\$209,750)
Levy without key drivers	\$5,957,515
2025 Operating Levy	\$6,170,830
\$ Decrease	(\$213,315)
\$ Decrease	(3.5%)



Questions?

The logo features a stylized mountain peak in dark blue, with several curved, overlapping bands in a golden-brown color emanating from its base, suggesting a valley or a rising sun. Two thin white horizontal lines are positioned above and below the main text.

Capital Budget

Laurentian
valley

A solid yellow horizontal bar spans the entire width of the image at the bottom.



Capital
Financing

Capital Reserves

CAPITAL REINVESTMENT RESERVE

Capital Reinvestment Reserve

- Total contribution to increase by 2% of the previous year tax levy
- Proposed contribution of 2% = \$944,000
 - Increase of \$146,470
- Estimated 2026 beginning balance \$133,105

OTHER CAPITAL RESERVES

Other Capital Reserves

- Annual contributions at the discretion of Council during budget and the year-end processes
- Proposed contribution \$295,300 (50% of LV portion of Housing-Enabling Core Servicing Grant for Robinson Lane project)
- Estimated 2026 beginning balance of \$727,521
 - Fixed Asset - \$193,140
 - Fire - \$57,642
 - Vehicle & Equipment - \$476,739

Estimated Capital Funding Available

Reserve	Estimated Funding
Estimated beginning Capital Reinvestment Reserve	\$133,105
2026 Contribution to Capital Reinvestment Reserve	\$944,000
Beginning other capital reserves	\$727,521
2026 OCIF Allocation	\$381,048
2026 CCBF Allocation	\$309,489
Estimated Total Capital Funding Available Before Capital Levy	\$2,495,163



Capital &
Special
Projects

Administration



Annual Computer Replacement - \$12,000

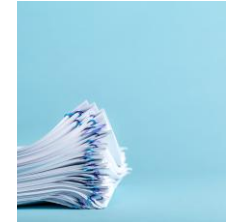
Regular cycle to update out of date machines



Flag Poles - \$16,000

Replace current flag poles

Current poles are homemade with rope external, which then requires continual maintenance, requiring a rental of a lift



Infrastructure Needs Study - \$50,000

Fire



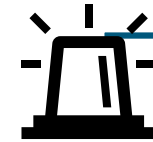
Bunker Gear (3 sets) - \$10,800

Annual replacement



Air bags for extrication - \$6,000

Regular replacement



Rescue Truck - \$250,000

Recreation



**Playground Surfacing Upgrade
(Forest Lea Park) - \$20,000**

Increase accessibility



**Replace duct work and central
air unit (LV Lodge) - \$18,000**



**Replace 2nd Furnace and
Parking Lot drainage (Shady
Nook) - \$20,000**

Replace 1 of 2 furnaces. Past end of
useful life (30 years old)

Public Works



**1-Ton with Dump
Body - \$120,000**

Replaces 102-11



**Woodchipper
(used) - \$25,000**

Will increase service
level while decreasing
liability



**Culvert
Replacements -
\$120,000**

Annual replacements of
failing crossroad
culverts



**Tandem Plow
Truck - \$390,000**

Replaces 205-15



**Easement clearing
- \$50,000**

2026 Capital Program

Stafford Third Line



Stafford Third Line
Asset ID: RD03STAF3
Condition Rating: 26
Length: 1.85km
Estimated Construction Cost: \$416,250
Last Reconstruction - 2000

Proposed Works

- Rehabilitation of the roadway
- Full depth reclamation & base stabilization
- Road base repairs
- Culvert replacements & ditching
- Addition of granular materials
- Single lift of hot mix asphalt

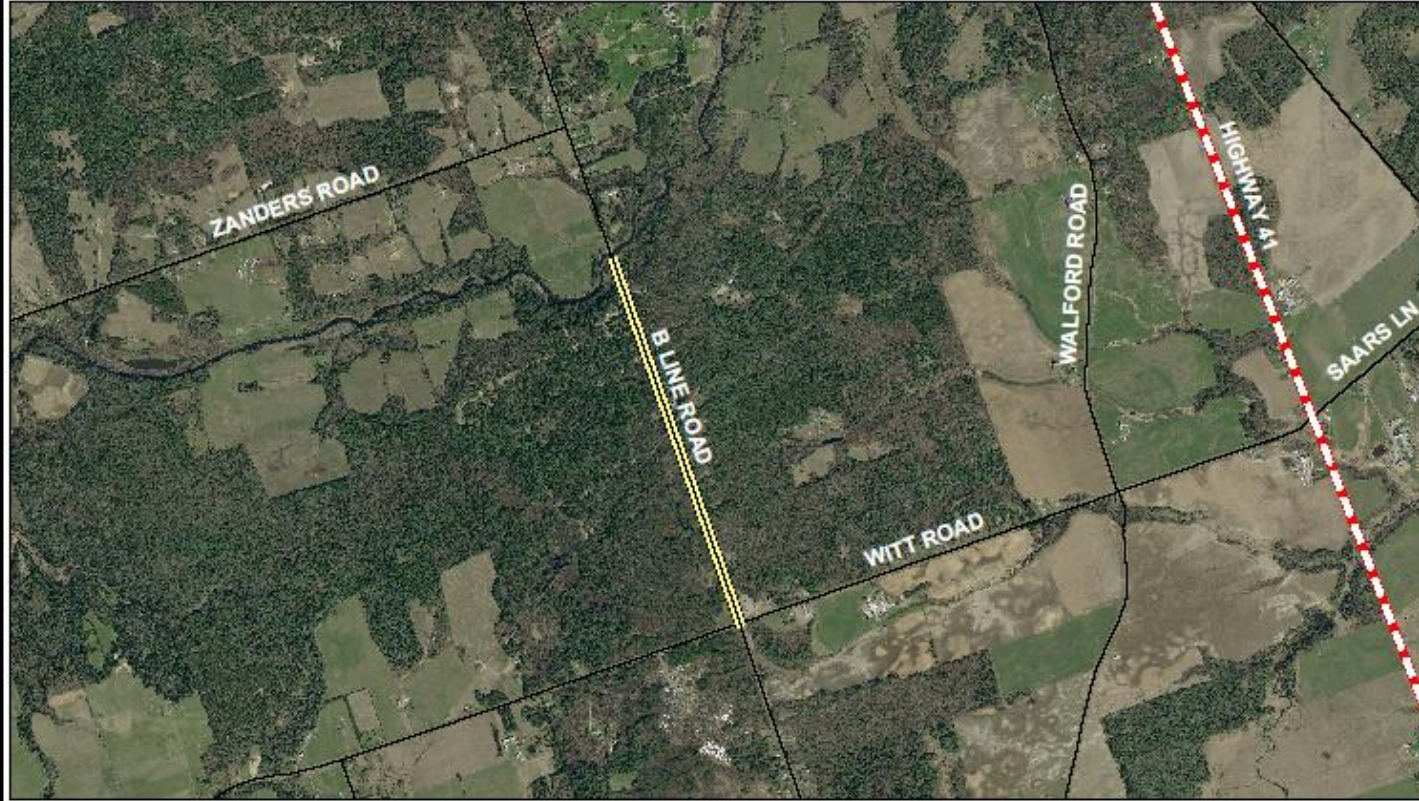


Legend

- Township Road
- Township Road
- - - Seasonal Road
- Provincial Highway
- County Road
- - - Private Road

2026 Capital Program

B Line Road



B Line Road

Asset ID: RD03BLINE

Condition Rating: 28

Length: 1.47km

Estimated Construction Cost: \$325,000

Last Reconstruction - 2013

Proposed Works

- Rehabilitation of the roadway
- Mill top lift of asphalt
- Addition of Paved Shoulders
- Repurposing of asphalt millings
- Single lift of hot mix asphalt



Legend

- Township Road
- Township Road
- - - Seasonal Road
- Provincial Highway
- County Road
- - - Private Road

2026 Capital Program Richardson Crescent & Marion Street



Richardson Crescent
Asset ID: RD01RICHA
Condition Rating: 30
Length: 0.50km
Estimated Construction Cost: \$112,500
Last Reconstruction - 1998

Marion Street
Asset ID: RD01MARIO
Condition Rating: 57
Length: 0.08km
Estimated Construction Cost: \$18,000
Last Reconstruction - n/a

Proposed Works

- Rehabilitation of the roadway
- Full depth reclamation & base stabilization
- Widen Richardson Cres for parking
- Marion St gravel to paved
- Single lift of hot mix asphalt

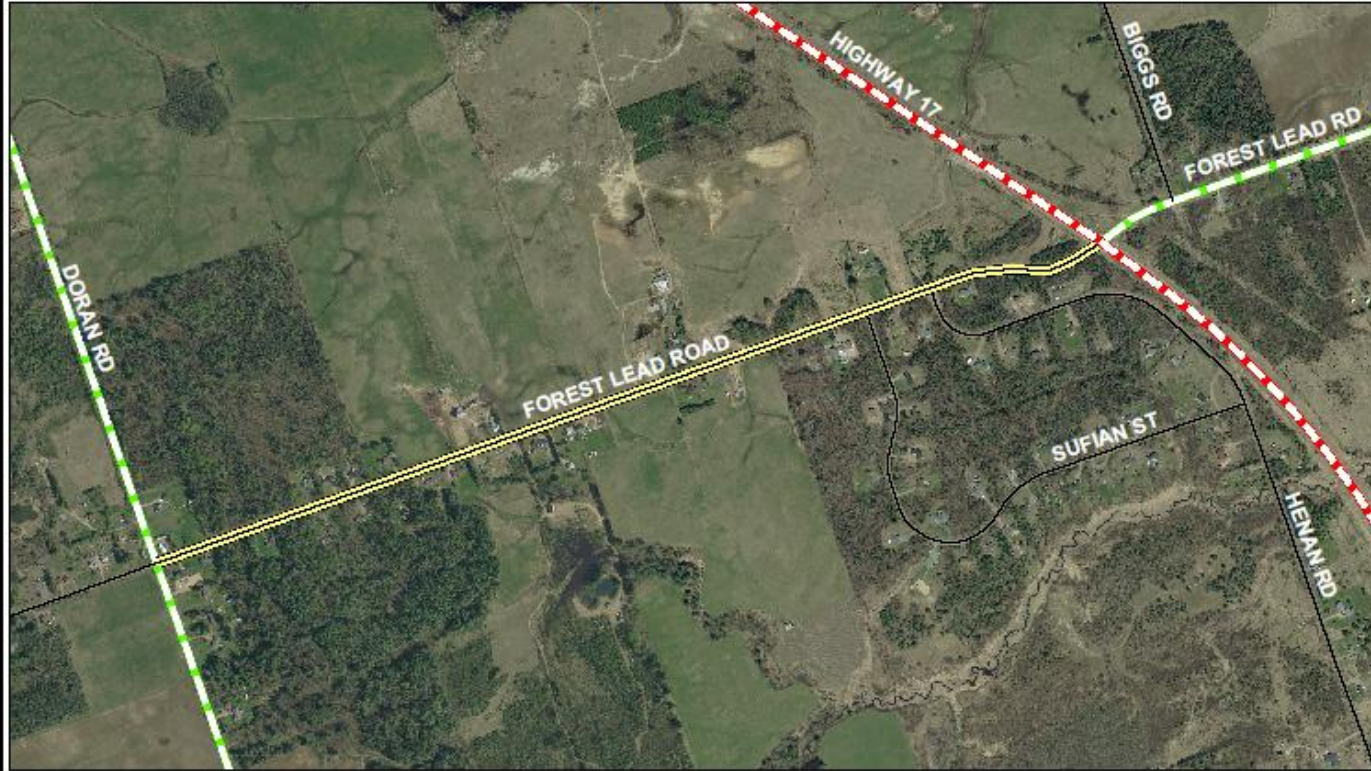


Legend

- Township Road
- Township Road
- - - Seasonal Road
- Provincial Highway
- County Road
- Private Road

2026 Capital Program

Forest Lea Road



Forest Lea Road
Asset ID: RD01FORLE
Condition Rating: 29
Length: 1.91km
Estimated Construction Cost: \$429,750
Last Reconstruction - 1999

Proposed Works
- Rehabilitation of the roadway
- Full depth reclamation
- Ditching & culvert replacements
- Road base repairs
- Single lift of hot mix asphalt



Legend	
	Township Road
	Township Road
	Seasonal Road
	Provincial Highway
	County Road
	Private Road

2026 Capital Program

Lubitz Road



Lubitz Road
Asset ID: RD02LUBIT
Condition Rating: 34
Length: 0.70km
Estimated Construction Cost: \$96,000
Last Reconstruction - 2014

Proposed Works
- Rehabilitation of the roadway
- Full depth reclamation
- Double Surface Treatment

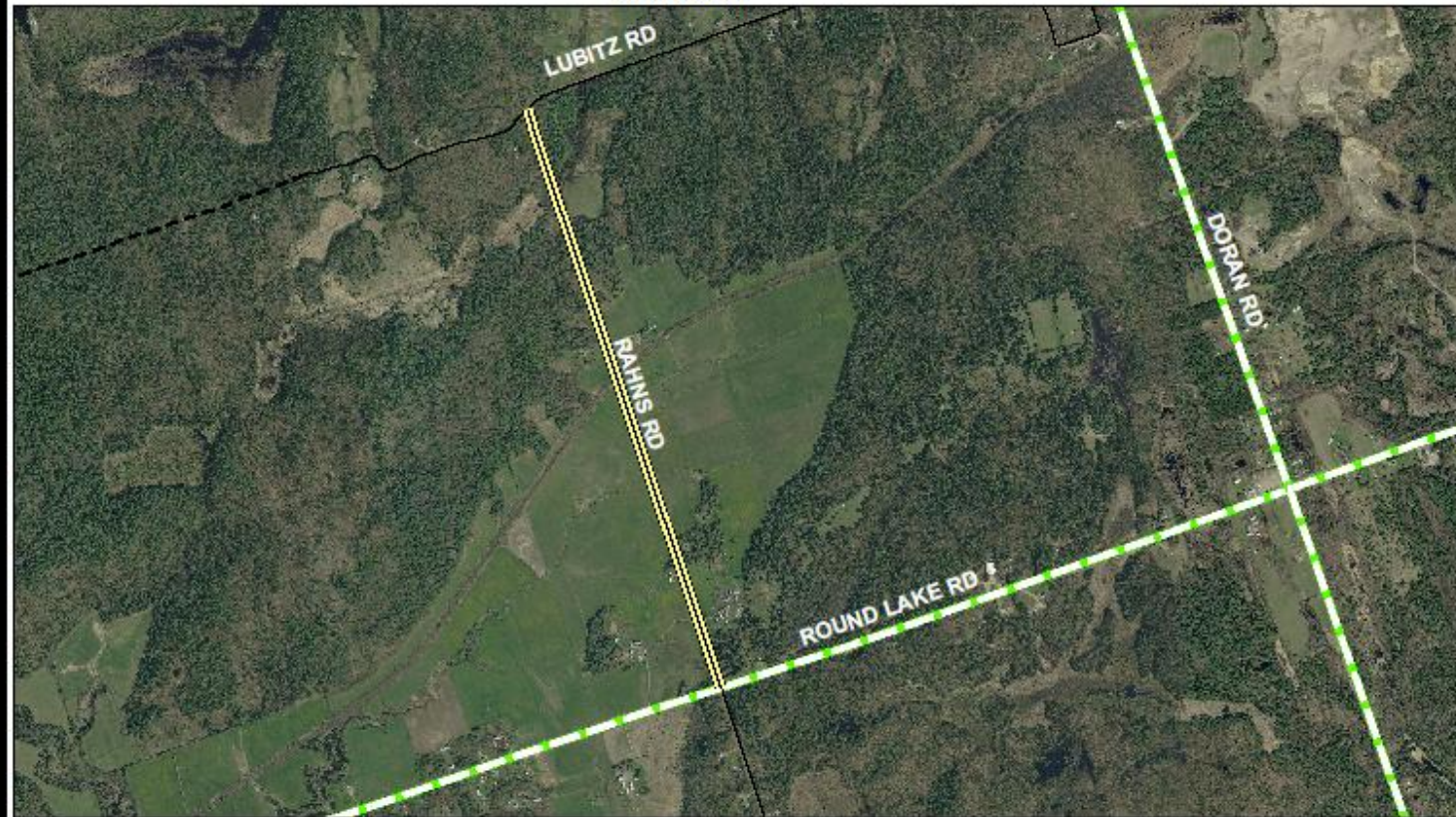


Legend

— Township Road
— Township Road
- - - Seasonal Road
- - - Provincial Highway
- - - County Road
- - - Private Road

2026 Capital Program

Rahns Road



Rahns Road
Asset ID: RD02RAHNS
Condition Rating: 33
Length: 1.98km
Estimated Construction Cost: \$255,000
Last Reconstruction - 2014

Proposed Works
- Rehabilitation of the roadway
- Full depth reclamation
- Double Surface Treatment



Legend

- Township Road
- Township Road
- - - Seasonal Road
- Provincial Highway
- County Road
- - - Private Road

2026 Capital Program

Lark Street & Fairview Avenue South



Lark Street
Asset ID: RD01LARK
Condition Rating: 26
Length: 0.21km
Estimated Construction Cost: \$47,250
Last Reconstruction - 1982

Fairview Avenue South
Asset ID: RD01FAIRS
Condition Rating: 23
Length: 0.25km
Estimated Construction Cost: \$56,250
Last Reconstruction - 1998

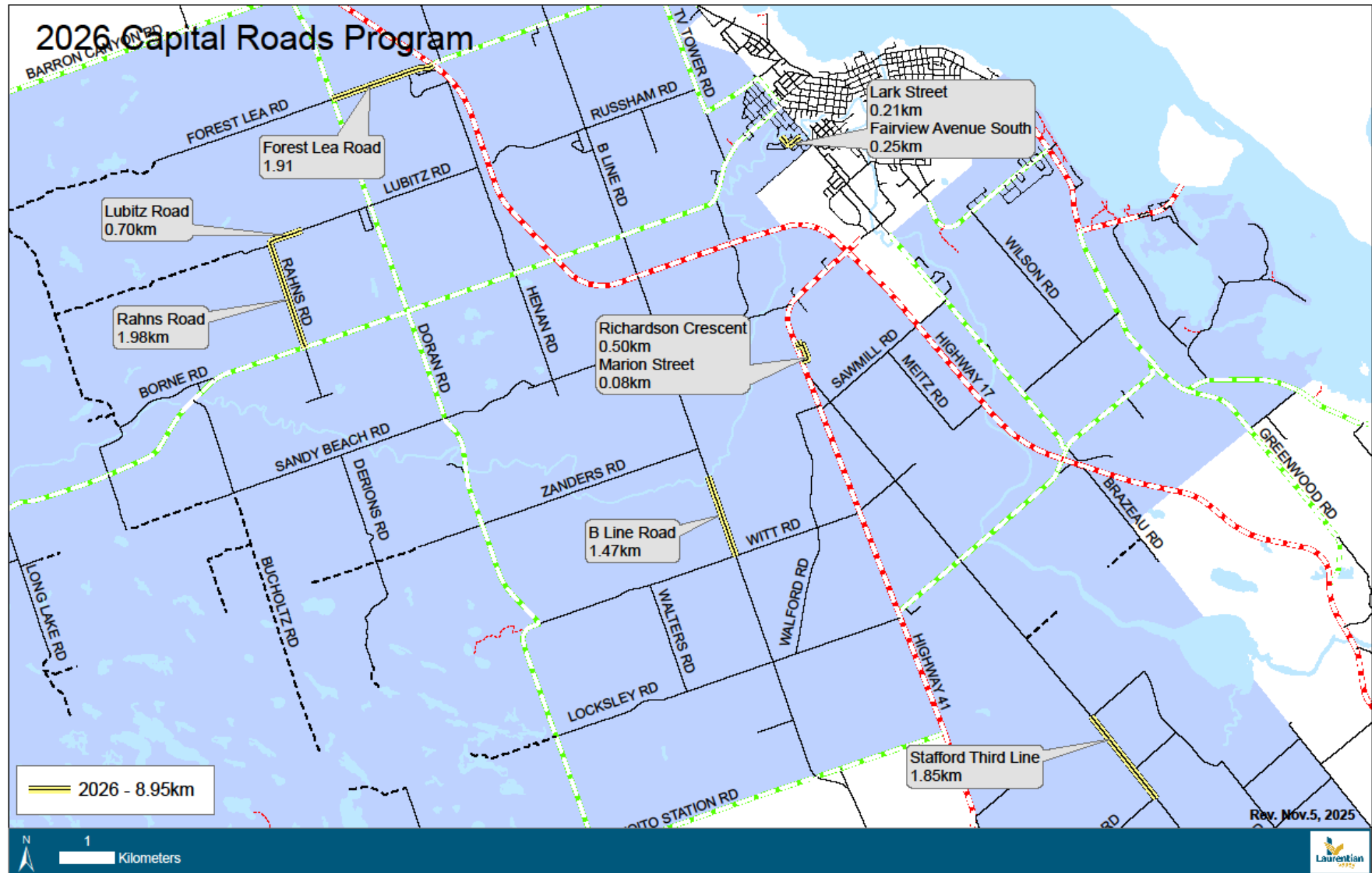
Proposed Works
- Rehabilitation of the roadway
- Milling of asphalt surface
- Repurposing of asphalt millings
- Single lift of hot mix asphalt



Legend

- Township Road
- Township Road
- - - Seasonal Road
- ▬ Provincial Highway
- ▬ County Road
- ▬ Private Road

2026 Capital Roads Program



Road Project Summary



2026 CAPITAL PROJECTS	BUDGET	PROJECT LENGTH (km)	CUMULATIVE DISTANCE (km)	CUMULATIVE COST	PCI	Priority
TRANSPORTATION SERVICES						
Roads - Paved						
Stafford Third Line - Code Rd to Stafford Second Line - Road rehabilitation, single lift of hot-mix asphalt (HMA), ditching & culvert replacements	\$416,250	1.85	1.85	\$416,250.00	0	1
B Line Road - Witt Rd to Indian River Bridge - Mill and repave top lift of pavement with hot-mix (HMA). Includes paved shoulders	\$325,000	1.47	3.32	\$741,250.00	0	2
Richardson Crescent - Highway 41 to Highway 41 - Road rehabilitation, single lift of hot-mix asphalt (HMA). Widen road to allow for parking	\$112,500	0.50	3.82	\$853,750.00	0	3
Marion St - Richardson Cres to Dead end. Gravel to Pave	\$18,000	0.08	3.90	\$871,750.00	0	4
Forest Lea Road - Highway 17 to Doran Rd - Road rehabilitation, single lift of hot-mix asphalt (HMA), ditching, base repairs, culvert replacements	\$324,000	1.91	5.81	\$1,195,750.00	0	5
Lubitz Road - End of paved section to Rahns Rd - Road rehabilitation, double surface treatment	\$96,000	0.70	6.51	\$1,291,750.00	0	6
Rahns Road - Lubitz Rd to Round Lake Rd - Road rehabilitation, double surface treatment	\$255,000	1.98	8.49	\$1,546,750.00	0	7
Lark Street - Fairview Ave S to Dead End - Road rehabilitation, single lift of hot-mix asphalt (HMA), drainage improvements	\$47,250	0.21	8.70	\$1,594,000.00	0	8
Fairview Avenue South - Hamilton St E to Lark St - Road rehabilitation, single lift of hot-mix asphalt (HMA), drainage improvements	\$56,250	0.25	8.95	\$1,650,250.00	0	9

*** Cost estimates exclude hst

Revised Nov. 14, 2025



Questions?



Capital &
Special
Projects
Financing

Estimated Capital Funding Available

Reserve	Estimated Funding
Estimated beginning Capital Reinvestment Reserve	\$133,105
2026 Contribution to Capital Reinvestment Reserve	\$944,000
Beginning other capital reserves	\$727,521
2026 OCIF Allocation	\$381,048
2026 CCBF Allocation	\$309,489
Estimated Total Capital Funding Available Before Capital Levy	\$2,495,163

2026 Proposed Capital

Department	Project	Cost
Admin	Flag poles	16,000.00
Admin	Annual Computer Replacement	12,000.00
Fire	Air Bags for extrication	6,000.00
Fire	Bunker Gear (3 Sets)	10,800.00
Fire	Rescue Truck	250,000.00
Emergency Management	Ottawa River level monitor	50,000.00
Public Works	Culvert Replacements	120,000.00
Public Works	1 ton truck with dump body	120,000.00
Public Works	Wood Chipper	25,000.00
Public Works	Tandom Plw Truck	390,000.00
Public Works	Easement clearing	50,000.00
Public Works	Infrastructure needs study (with CoP)	50,000.00
Public Works	Stafford Third Line	416,250.00
Public Works	B Line Road	325,000.00
Public Works	Richardson Crescent	112,500.00
Public Works	Marion St	18,000.00
Public Works	Forest Lea Road	324,000.00
Public Works	Lubitz Road	96,000.00
Public Works	Rahns Road	255,000.00
Public Works	Lark Street	47,250.00
Public Works	Fairview Avenue South	56,250.00
Recreation (FL)	Playground surface and parking lot upgrade	20,000.00
Recreation (SN)	Furnace replacement	10,000.00
Recreation (SN)	Parking lot drainage	10,000.00
Recreation (LV4S)	Ductwork and central air unit	18,000.00
		2,808,050.00

Proposed Financing – With Debt

Funding Allocations	
Proposed Capital & Special Projects	\$2,808,050
2026 Capital Reinvestment Reserve	\$1,053,000
OCIF	\$381,048
CCBF	\$309,489
Provincial Grant	\$50,000
Other Capital Reserves	\$272,513
Debenture – Tandem Plow Truck	\$390,000
Capital Levy	\$352,000

Proposed Financing – Without Debt

Funding Allocations	
Proposed Capital & Special Projects	\$2,808,050
2026 Capital Reinvestment Reserve	\$1,077,000
OCIF	\$381,048
CCBF	\$309,489
Other Capital Reserves	\$322,513
Debtenture –	\$0
Capital Levy	\$792,000

Capital Effect on Levy

	With New Debt	Without New Debt
Operating Levy	\$6,232,265	\$6,232,265
Contribution to Capital Reinvestment Reserve	\$ 944,000	\$ 944,000
Capital Levy	\$ 352,000	\$ 792,000
Total Levy	\$7,528,265	\$7,968,265
2025 Total Levy	\$7,323,497	\$7,323,497
Increase \$	\$ 204,768	\$ 644,768
Increase %	2.8%	8.8%

Summary of Operating & Capital Budgets

Levy Increase	7%
Estimated Annual increase on Median Income Home (246,000 Assessment)	\$91.26
Net Effect on Capital Reserves	(\$405,500)
Estimated Ending Capital Reserve Balance	\$364,000

	Total \$	Increase
Waste Collection	\$220	\$0
Water	\$960	\$0
Wastewater	\$1,043	\$121
General	\$1,395	\$91
Total – All	\$3,618	\$212

Summary of All Budgets – Median Assessed
Residential Home

Option	Total % Increase in Levy	\$ Increase to Median Assessed Home	Additional Contribution to Capital Reserves	Net Effect on Capital Reserves	Estimated Ending Capital Reserve Balance
1	5.64%	\$73.46	(\$100,000)	(\$510,924)	\$264,000
2	6.50%	\$91.09	(\$36,833)	(\$406,297)	\$327,167
Current	7.00%	\$91.26	\$0	(\$405,513)	\$364,000
3	7.99%	\$104.12	\$72,287	(\$333,226)	\$436,287
4	8.99%	\$117.15	\$145,522	(\$259,991)	\$509,522
5	9.99%	\$130.18	\$218,757	(\$186,756)	\$582,757
6	10.99%	\$143.21	\$291,992	(\$113,521)	\$655,992
7	11.99%	\$156.24	\$365,227	(\$40,286)	\$729,227
8	12.99%	\$169.27	\$438,462	\$32,949	\$802,462

Alternative Options



Questions?



Next Steps

Budget Schedule



~~November 4, 2025~~
(Regular)

User Fees



**November 18,
2025 (Special)**

Mayor's Draft Budget
Water, Wastewater &
General Operating
Capital



**November 25,
2025 (Special)**

2nd deliberation if
necessary



**December 2, 2025
(Regular)**

Distribution of Mayor's
Proposed Budget
Budget Public Meeting



**December 16,
2025 (Regular)**

Approval of Council
amendments, if none,
Budget deemed
adopted

Thank You

