# 2024 Budget — Public Meeting

SEAN CROZIER

JANUARY 9, 2024

### **Budget Schedule**



November 21, 2023 (Regular)

**User Fees** 

<del>Debt</del>

Wages & Benefits



November 28, 2023 (Special)

Water, Wastewater & General Operating

Council Provide Feedback



December 12, 2023 (Special)

Revised Water, Wastewater & General Operating

**Capital** 

Council Provide Feedback



January 9, 2024 (Regular)

**Budget Public Meeting** 



January 23, 2023 (Regular)

**Budget Approval** 

### Public Meeting



### **Purpose**

To allow the public to provide feedback for Council consideration.



### **Process (methods)**

Email <u>scrozier@lvtownship.ca</u> and provide comments.

Call 613-735-6291 ext.201 and provide comments.

Contact Sean Crozier at scrozier@lvtownship.ca or 613-735-6291 ext.201 to register to speak at January 9<sup>th</sup> public meeting.



### **Advertisements**

Eganville Leader

Pembroke Observer

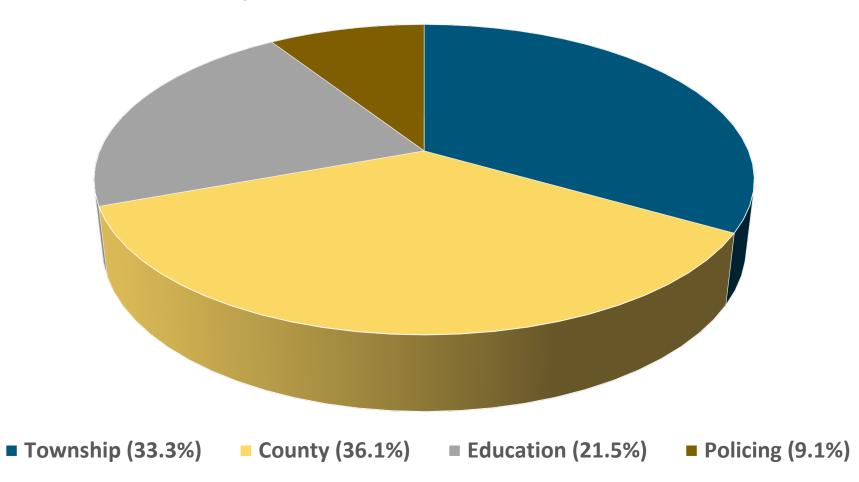
Website

Front counter at municipal office (460 Witt Road)

How much is a 1% levy increase/ decrease?

\$62,740





### Budget as Presented











Tax Levy Increase of \$495,044

**Water Rate Increase** 

Average Wastewater Increase

Capital Investment - \$2,563,300

\$585,058 net reduction in reserves and reserve funds

~\$82.00 increase per median household

\$31.00 per residential unit

\$54.67 per average assessed home

~\$636 per household

\$314,265 net decrease for general reserves

\$25,000 net decrease for water reserves

\$131,302 net decrease for wastewater reserves

\$114,491 net decrease for reserve funds

### Financial Statement Categories -Revenue

Property Taxation

Payment in Lieu of Taxes

User and frontage charges

Provincial & Federal Grants

Gas Tax Funding Development Charges

Investment Income

Penalties & Interest

Fees & Charges and Donations

Gain on
Disposal of
Assets

# Financial Statement Categories - Expenses

#### General Government

- Council
- Administration
- Corporate Management
- Information Technology

#### Protection to Persons & Property

- Fire
- Building
- Policing
- Lottery
- By-Law
- Emergency Management
- Animal Control

### Transportation Services

- Roads
- Storm Sewer
- Street Lighting
- Airport

### Environmental Services

- Sewer
- Waterworks
- Garbage
- Recycling
- Landfill

### Recreation & Culture

- Recreation
- Parks
- Library

### Planning & Development

- Planning
- Community & Economic Development
- Drainage

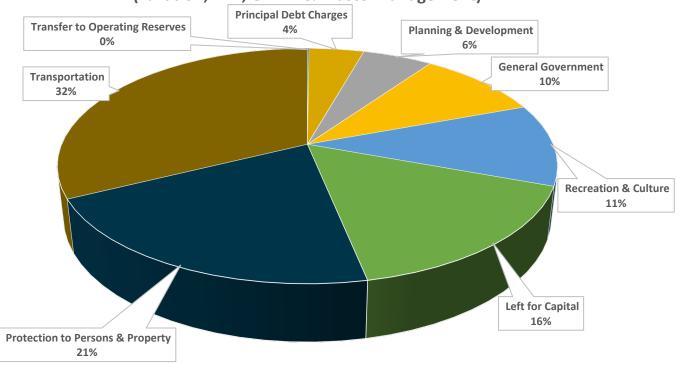
## Taxation & OMPF

# Taxation, Payment in Lieu of Property Tax (PILTs) & Ontario Municipal Partnership Fund (OMPF)

	2023 Budget	2024 Budget	Increase/(Decrease)
Taxation	\$6,273,968	\$6,769,012	\$495,044
PILTs	\$90,000	\$136,500	\$46,500
OMPF	\$652,100	\$652,100	\$0
Total Revenue	\$7,016,068	\$7,557,612	\$541,544

### Breakdown of Revenue





### Breakdown of Revenue

#### Breakdown of 2024 Revenue (Taxation, PILT, OMFP & Waste Management)



## General Government

### General Government



**COUNCIL** 



**ADMINISTRATION** 



CORPORATE MANAGEMENT

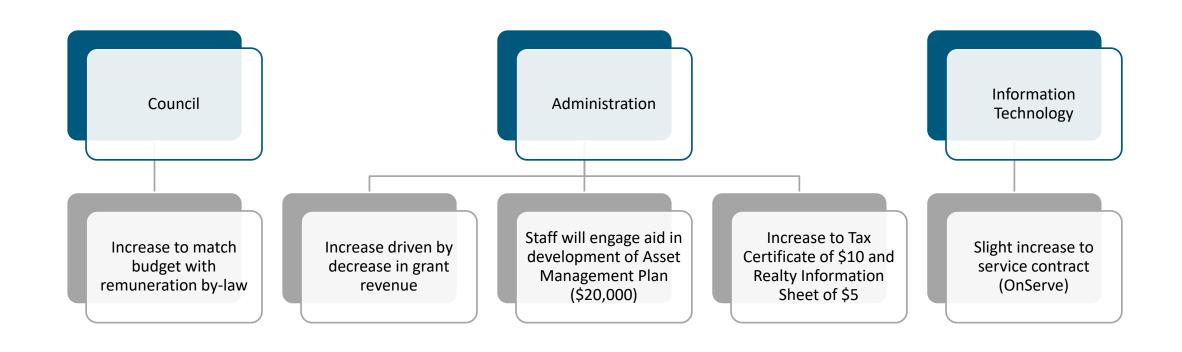


INFORMATION TECHNOLOGY

# General Government – Reliance on Revenue

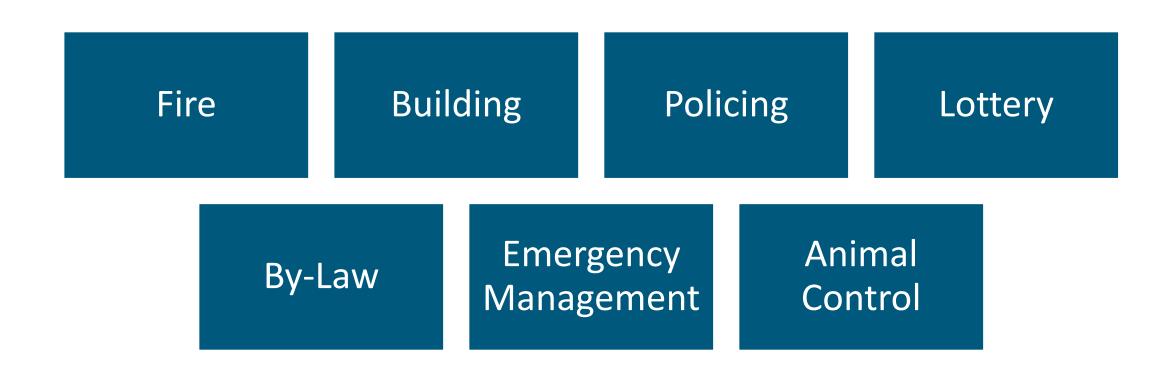
	2023 Budget	2024 Budget	Increase/(Decrease)
Council	\$214,610	\$242,400	\$27,790
Administration	\$268,373	\$414,020	\$145,647
Corporate Management	\$10,971	\$10,600	(\$371)
Information Technology	\$83,856	\$90,000	\$6,144
Total	\$577,810	\$757,020	\$179,210

## Key Highlights



# Protection to Persons & Property

### Protection to Persons & Property



### Protection to Persons & Property Reliance on Revenue

	2023 Budget	2024 Budget	Increase/(Decrease)
Fire	\$311,790	\$316,900	\$5,110
Building	\$107,600	\$43,800	(\$63,800)
Policing	\$1,350,939	\$1,361,058	\$10,119
Lottery	(\$94,900)	(\$117,800)	(\$22,900)
By-Law	(\$350)	\$8,500	\$8,850
Emergency Management	\$5,200	\$15,000	\$9,800
Animal Control	\$13,200	\$20,300	\$7,100
Total	\$1,693,479	\$1,647,758	(\$45,721)

### Key Highlights

• Slight increase due to purchase of small tools Fire • Increase to letters to lawyers & insurance companies (\$25) Decrease due to staffing decrease (retirement) Building No change to fees Police • Minimal increase (\$10,000) By-law • Increase due to allocation of staff time (Chief Building Official) **Emergency Management** • Increase due to flood response (\$10,000)

## Transportation Services

### Transportation Services



**ROADS** 



**STORM SEWER** 



STREET LIGHTING



**AIRPORT** 

# Transportation Services – Reliance on Revenue

	2023 Budget	2024 Budget	Increase/(Decrease)
Roads	\$2,003,054	\$2,304,700	\$301,646
Storm Sewer	\$217,000	\$202,000	(\$15,000)
Airport	\$19,660	\$20,000	\$340
Street Lights	\$23,000	\$21,000	(\$2,000)
Total	\$2,262,714	\$2,547,700	\$282,986



Public Works study for road condition assessment that is critical for development of Asset Management Plan.



Additional shouldering & guardrail repairs.



Gravel pricing has increased 75%.

Township is committed to ~10KM of maintenance.



Rental of a roadside mower for added service.



Removal of hazardous trees .

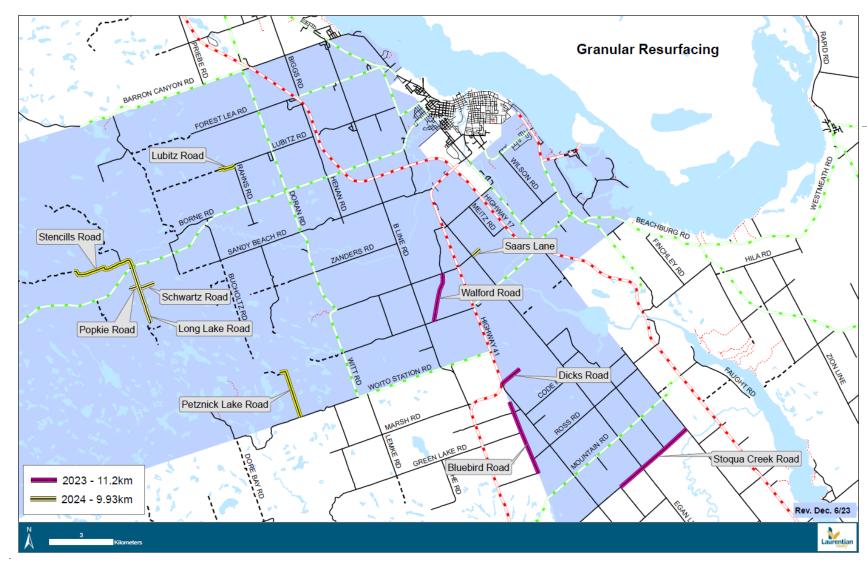


Mid life repaint of Truck 207 & float.



Increase in user fees (civic address signs) for cost recovery

## Key Highlights



## Gravel Road Program

## Environmental Services

WASTE MANAGEMENT

# Environmental Services – Waste Management

	2023 Budget	2024 Budget	Increase/(Decrease)
Waste Management	(\$302,000)	(\$327,000)	(\$25,000)
Total	(\$302,000)	(\$327,000)	(\$25,000)

### Key Highlights



Per capita royalty fee increased 3.3%



Slight increase to recycling container fee to be in line with cost recovery

## Recreation & Culture

### Recreation & Culture







**PARKS** 



**GRANTS TO OTHERS** 



GRANTS TO RECREATION ASSOCIATIONS



LIBRARY & FESTIVAL HALL

# Recreation & Culture Reliance on Revenue

	2023 Budget	2024 Budget	Increase/(Decrease)
Recreation	\$252,750	\$509,500	\$256,750
Parks	\$62,972	\$78,000	\$15,028
Grants to Others	\$30,725	\$34,175	\$3,450
Grants to Recreation Associations	\$101,000	\$111,000	\$10,000
Library & Festival Hall	\$150,357	\$157,400	\$7,043
Total	\$597,804	\$890,075	\$292,271

### Key Highlights

Recreation Coordinator

Active
Transportation Plan
project.

Increase in grant to Pembroke Handi-Bus

Increase in grant to LV Four Seasons Trail (\$4,000) & Pleasant View Park (\$1,00)

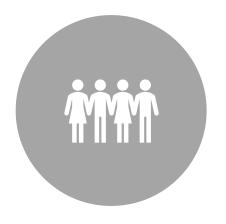
Grant to Fit & Feisty (New Committee of Council)

# Planning & Economic Development

### Planning & Development



PLANNING/ECONOMIC DEVELOPMENT



COMMUNITY DEVELOPMENT



MUNICIPAL DRAINAGE

# Planning & Development Reliance on Revenue

	2023 Budget	2024 Budget	Increase/(Decrease)
Planning	\$245,426	\$259,100	\$13,674
Community Development	\$167,985	\$157,550	(\$10,435)
Municipal Drainage	\$7,400	\$6,700	(\$7,00)
Total	\$420,811	\$423,350	\$2,539

## Key Highlights



INCREASE IN PLANNING FEES.



SLIGHT DECREASE IN COMMUNITY IMPROVEMENT GRANT (CIP).



CONTINUED SUPPORT IN CORPORATE COMMUNICATIONS.

## Debt

## Debt – Summary as of December 31, 2024

Project/Name	Payment	Amount OS	Year of Maturity	
Sewage Plant	\$76,068.73	\$36,035.73	2025	
Office Expansion	\$41,493.54	\$75,969.25	2026	
Golf Course Road	\$86,464.38	\$557,711.08	11.08 2031	
Public Works Garage	\$241,769.16	\$2,509,383.62	2037	
Joe Street	\$109,850.88	\$1,354,330.39	2039	
Total	\$509,546.53	\$4,054,939.90		

## General Debt Charges – Principal

	2023 Budget	2024 Budget	
General Principal Payments	\$298,722	\$336,000	\$37,278
Total	\$298,722	\$336,000	\$37,278

### Key Highlights - New Debt



## **2024 Freightliner Tandem Plow Truck**

\$322,838.54 Principal \$28,988.50 (1 payment budgeted in 2024)



### **Roy Street**

~\$3,659,050 Principal
No payment budgeted in 2024.
\$291,280.12 (estimated yearly payment)

## Transfer to Reserves

### Transfer to Reserves

	2023 Budget	2024 Budget	Increase/(Decrease)
Transfer to Operating Reserves	\$8,800	\$8,800	\$0
Transfer to Capital Reserves	\$921,024	\$690,709	(\$230,315)
Total	\$929,824	\$699,509	(\$230,315)

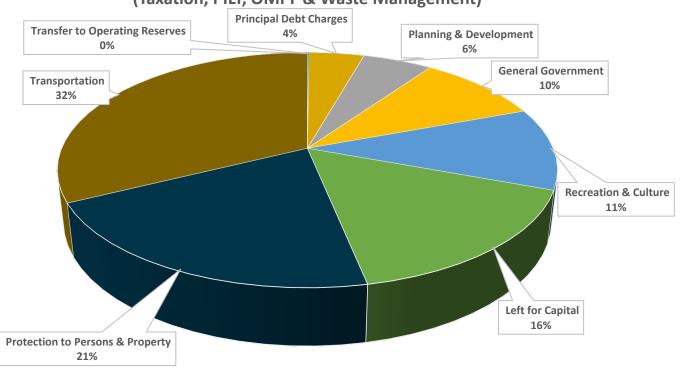
## Key Highlights

Continued investment for future election (2026)

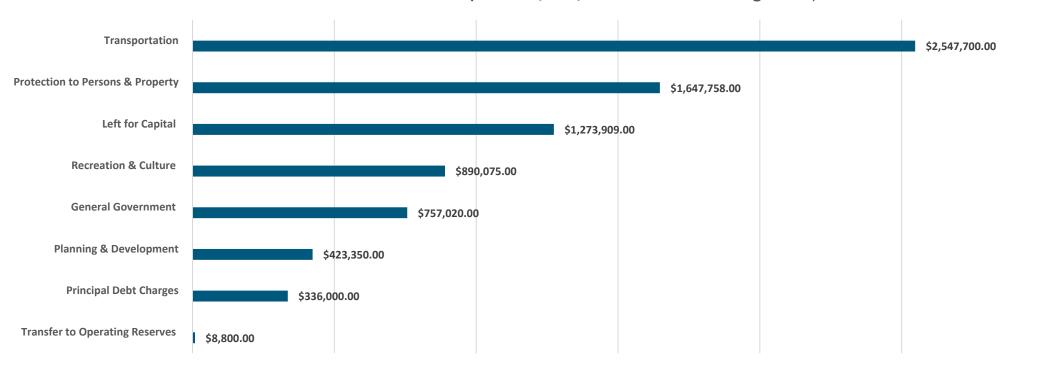
Decreased investment in Capital Reserves

	2024 Budget	Formula
Revenue (Tax, PILT, OMPF & Waste Management)	\$7,884,612	Α
General Government	\$757,020	В
Protection to Persons & Property	\$1,647,758	С
Transportation	\$2,547,700	D
Recreation & Culture	\$890,075	E
Planning & Development	\$423,350	F
Principal Debt Charges	\$336,000	G
Transfer to Operating Reserves	\$8,800	Н
Left for Capital (Transfer to Capital Reserves & Capital Investment)	\$1,273,909	A – (Sum B to H) = I

### Breakdown of 2024 Revenue (Taxation, PILT, OMPF & Waste Management)



### **Breakdown of 2024 Revenue (Taxation, PILT, OMFP & Waste Management)**



## Capital

### General Government & Fire



General Government (funded from taxation)

Computer Replacements - \$10,000



Fire (funded rom fire reserve)

6 sets of Bunker Gear - \$30,000

Radios & Pagers - \$15,000

Airbags - \$10,000

Helmets and Boots - \$5,000

### Public Works & Environmental Services

### Public Works (funded from taxation)

- Culvert Work \$75,000
  - Witt Road x 2, Ross Road, B Line Road, Sandy Beach Road & Zanders Road x 2
- Borne Road Slope Stability \$30,000
- Radar Speed Signs \$6,000

### Environmental Services (funded from taxation)

• Storm Drain - \$10,000

### Parks & Recreation



Alice & Fraser Main Floor Flooring Replacement (50% from taxation, 50% from Donation) - \$35,000



LV Skating Trail Site Works(funded from reserve) - \$10,000



LV Lodge Entrance Modifications (funded from reserve) - \$10,000



Shady Nook Storm Drain (funded from taxation) - \$15,000



Shady Nook Site Works (funded from reserve) - \$10,000



Stafford Park Safety Netting along Jim Sheedy Way (funded from taxation) - \$10,000



Stafford Park Playground Surfacing Change (funded from taxation) - \$14,000



Park Signage (funded from taxation) - \$40,000



## Roads

### Road Projects

- Sawmill Road \$280,000 (\$140,000 City of Pembroke & \$140,000 Capital Reinvestment Reserve)
- Locksley Road \$685,600 (\$216,600 CCBF, \$450,000 OCIF & 19,000 Capital Reinvestment Reserve)
- B Line Road \$570,000 (\$325,000 Capital Reinvestment Reserve & 218,000 Fixed Asset Reserve)
- Brian & Gorr Street \$95,000 (CCBF)
- Brazeau Road \$357,700 (Taxation)



## 2024 Capital Program Sawmill Road

## Sawmill Road

Sawmill Road Asset ID: RD 02SAWMI Condition Rating: 14 Length: 0.65km Estimated Construction Cost: \$285,000 Last Reconstruction - 2002

Cost shared with Pembroke

#### Proposed Works

- Rehabiliation including full depth reclamation & base stabilization
- Addition of granular materials
- Ditching works and culvert replacements
- Double lift of hot mix asphalt
- Roadway Shouldering







## 2024 Capital Program Locksley Road

Locksley Road

Locksley Road Asset ID: RD 03LOCKS Condition Rating: 27 Length: 2.52 Estimated Construction Cost: \$680,000 Last Reconstruction - 2004

#### Proposed Works

- Partial reconstruction including full depth excavation
- Partial rehabiliation including full depth reclamation & base stabilization
- Addition of granular materials
- Ditching works and culvert replacements
- Single lift of hot mix asphalt
- Roadway Shouldering







Legend

# 2024 Capital Program B Line Road

B Line Road

B Line Road Asset ID: RD\_09BLIN & RD\_10BLIN Condition Rating: 38 Length: 2.00km Estimated Construction Cost: \$570,000

Last Reconstruction - 1988

Proposed Works

- Rehabilitation of the roadway
- Full depth reclamation & base stabilization
- Addition of granular materials
- Ditching works and culvert replacements
- Single lift of hot mix asphalt
- Paved shoulders







# 2024 Capital Program Brian Street & Gorr Street

Brian Street & Gore Street

Brian Street & Gorr Street Asset ID: RD\_01BRIAN & RD\_01GORR Condition Rating: 29 & 36 Length: 0.73km Estimated Construction Cost: \$195,000

Last Reconstruction - 1987

Proposed Works

- Rehabilitation of the roadway
- Full depth reclamation & base stabilization
- Addition of granular materials
- Ditching works and culvert replacements
- Single lift of hot mix asphalt







Legend

## 2024 Capital Program Brazeau Road Legend

Brazeau Road

Brazeau Road Asset ID: RD 01BRAZE Condition Rating: 22 Length: 1.34km Estimated Construction Cost: \$350,000 Last Reconstruction - 1988

Proposed Works

- Rehabiliation including full depth reclamation & base stabilization
- Addition of granular materials
- Culvert replacements
- Single lift of hot mix asphalt
- Roadway Shouldering





## Waste Collection

### Waste Collection

#### 2023

- Total Budget \$837,000
- Tipping Fees \$290,000
- Collection Contract \$530,000
- Consultants \$12,500
- Waste Collection Fee per Unit \$210

#### 2024

- Total Budget \$889,000
- Tipping Fees \$310,000
  - 5% increase in tipping fees
  - \$20,000 increase represents 5% over estimated 2023 actual
- Collection Contract \$562,000
  - ~3% increase in contract
  - \$32,000 increase represents 3% over estimated 2023 actual
- Consultants \$12,500
  - Share of joint venture for new collection contract. Funded from reserves
- Waste Collection Fee per Unit \$220

## Water

OPERATING & CAPITAL

### Water

### 2023

- Total Budget \$672,112
- Labour \$47,800
- Water Mains & Valves Contracted Services -\$15,000
- Water Meter Contracted Services \$7,500
- City of Pembroke \$452,826
- Transfer to reserves \$17,256

### 2024

- Total Budget \$718,768
- Labour \$53,000
- •Water Meter Contracted Services \$10,000
  - Meter Calibration required
- City of Pembroke \$485,000

## Water – Debt Principal & Capital

- Debt Principal Repayment
  - Joe Street \$27,300
- Capital Projects
  - Valve Replacements at Pembroke Street East (\$75,000)
    - \$50,000 from user rates and \$25,000 from reserves



### Water Rates

### 2023

- Residential Rate \$800
- Metered Units
  - 1<sup>st</sup> 30,000 gallons \$12.91/1,000 gallons
  - Next 270,000 gallons 10.97/1,000 gallons
  - In excess of 300,000 gallons 9.56/1,000 gallons

### 2024

- Residential Rate \$831
- Metered Units
  - 1st 30,000 gallons \$13.41/1,000 gallons
  - Next 270,000 gallons \$11.40/1,000 gallons
  - In excess of 300,000 gallons \$9.93/1,000 gallons

## Wastewater

OPERATING & CAPITAL

### Wastewater

### 2023

- Total Operating Budget \$562,824
- Labour \$13,200
- City of Pembroke \$438,953

### 2024

- Total Operating Budget \$608,782
- Labour \$23,500
- City of Pembroke \$470,000

### Wastewater – Debt Principal & Capital

- Debt Principal Payments
  - Sewage Plant \$72,072
  - Funded by transfer from reserves
- Capital
  - Hamilton Street Pumping Station (\$45,000) funded from reserves
  - Pump Refurbishments (\$22,000) funded from reserves



	2023	2024	
Residential Rate	0.00273953	0.00296361	
Average Assessment	244,000	244,000	
Wastewater Levy	\$668.45	\$723.12	
Increase (\$)		\$54.67	
Increase (%)		8.2%	

## Estimated Wastewater Levy Impact

## Reserves & Reserve Funds

Schedule of Reserves & Reserve Funds					
General					
	Estimated 2023			Estimated 2024	
Name	Closing Balance	2024 Contributions	Financing	Closing Balance	
Working Capital	338,306.28			338,306.28	
Fixed Assets	436,778.37		(218,000.00)	218,778.37	
Election Expenses	17,600.00	8,800.00		26,400.00	
Levy Stabilization	264,501.16		(100,000.00)	164,501.16	
Capital Reinvestment	35,212.61	660,709.00	(511,000.00)	184,921.61	
Street Lighting	13,634.74			13,634.74	
Landfill Capital	400,483.00		(12,500.00)	387,983.00	
Fire Services	57,756.26	10,000.00	(60,000.00)	7,756.26	
Recreation	30,250.00		(30,000.00)	250.00	
<b>Emergency Measures</b>	72,655.52			72,655.52	
Planning	45,000.00		(40,000.00)	5,000.00	
Community					
Improvement Plan	42,274.72		(42,274.00)	0.72	
Municipal Drains	2,132.50			2,132.50	
Vehicle & Equipment	322,102.56	20,000.00		342,102.56	
Subtotal	2,078,687.72	699,509.00	(1,013,774.00)	1,764,422.72	
Water					
	Estimated 2023			Estimated 2024	
Name	Closing Balance	2024 Contributions	Financing	Closing Balance	
Water System	476,995.66		(25,000.00)	451,995.66	
Subtotal	476,995.66	-	(25,000.00)	451,995.66	
Same					
Sewer	Estimated 2023			Estimated 2024	
Nama		2024 Contributions	Financina		
Name Source System	Closing Balance	2024 Contributions	Financing (143,000,00)	Closing Balance	
Sewer System Subtotal	1,165,150.88	11,698.00	(143,000.00)	1,033,848.88	
Subtotal	1,165,150.88	11,698.00	(143,000.00)	1,033,848.88	
Reserve Funds					
	Estimated 2023			Estimated 2024	
Name	Closing Balance	2024 Contributions	Financing	Closing Balance	
<b>Development Charges</b>	178,896.49			178,896.49	
OCIF	47.31	450,000.00	(450,000.00)	47.31	
CCBF	114,497.70	297,109.00	(411,600.00)	6.70	
Subtotal	293,441.50	747,109.00	(861,600.00)	178,950.50	
Total	4,014,275.76	1,458,316.00	(2,043,374.00)	3,429,217.76	
TOLAI	4,014,275.76	1,430,310.00	(2,043,374.00)	3,423,217.70	

## Development Charges

### Development Charges – Bylaw 2020-09-039

Summary of Development Charge By-Law 2020-0	09-039				
Item		Fee	2024 Proposed Fee		Increase
General Development Charge			202111000000100		
Residential (per dwelling unit)					
Single Detached Dwelling Unit	\$	2,786.00	\$	2,986.59	\$ 200.59
Single Attached Dwelling Unit	\$	2,734.00	\$	2,930.85	\$ 196.85
Apartment Dwelling Unit	\$	2,212.00	\$	2,371.26	\$ 159.26
Mobile Home	\$	2,201.00	\$	2,359.47	5 158.47
Commercial / Industrial (per m² of G.F.A)					
Applies to all categories except enlargements of existing industrial buildings of 50% of the G.F.A. or less. For enlargements of existing industrial buildings that are greater than 50%, a charge is applied only to the amount that exceeds 50%.	\$	4.20	\$	4.50 \$	\$ 0.30
Institutional					
Charge determined as per nature of the use, i.e. Residential components charged according to class of use and other components charges as per Commercial/Industrial rate.					
General Sewer and Water Development Charge					
Residential (per dwelling unit)					
Single Detached Dwelling Unit (Sewer 95.75% & Water 4.25%)	\$	1,845.00	\$	1,977.84	3 132.84
Single Attached Dwelling Unit (Sewer 95.75% & Water 4.25%)	\$	1,795.00	\$	1,924.24	129.24
Apartment Dwelling Unit (Sewer 95.75% & Water 4.25%)	\$	1,450.00	\$	1,554.40	5 104.40
Mobile Home (Sewer 95.75% & Water 4.25%)	\$	1,442.00	\$	1,545.82	103.82
Commercial / Industrial (per m² of G.F.A)					
Applies to all categories except enlargements of existing industrial buildings of 50% of the G.F.A. or less. For enlargements of existing industrial buildings that are greater than 50%, a charge is applied only to the amount that exceeds 50%.	\$	4.99	\$	5.35	\$ 0.36
institutional		-			
Charge determined as per nature of the use, i.e. Residential components charged according to class of use and other components charges as per Commercial/Industrial rate.					
Pleasant View Municipal Drain Development Charge					
Posidential (nor dwelling unit)					
Residential (per dwelling unit) Single Detached Dwelling Unit	Ś	40.00	Ś	42.88	÷ 2.88

Apartment Dwelling Unit Mobile Home

Commercial / Industrial (per m² of G.F.A)

components charges as per Commercial/Industrial rate.

Applies to all categories except enlargements of existing industrial buildings of 50% of the G.F.A. or less. For enlargement of existing industrial buildings that are greater than 50%, a charge is applied only to the amount that exceeds 50%.

Charge determined as per nature of the use, i.e. Residential components charged according to class of use and other

32.00

# Summary

#### Summary of Budget as Presented











Tax Levy Increase of \$495,044

**Water Rate Increase** 

Average Wastewater Increase

Capital Investment - \$2,563,300

\$585,058 net reduction in

reserves and reserve funds

~\$82.00 increase per median household

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\$314,265 net decrease for general reserves

\$25,000 net decrease for water reserves

\$131,302 net decrease for wastewater reserves

\$114,491 net decrease for reserve funds

#### Public Meeting



#### **Purpose**

To allow the public to provide feedback for Council Consideration.



#### Process to provide feedback (3 methods)

Email <u>scrozier@lvtownship.ca</u> and provide comments.

Call 613-735-6291 ext.201 and provide comments.

Contact Sean Crozier at <a href="mailto:scrozier@lvtownship.ca">scrozier@lvtownship.ca</a> or 613-735-6291 ext.201 to register to speak at January 9th public meeting.



#### **Advertisements**

Eganville Leader

Pembroke Observer

MyFM & Star Country Radio

Front counter at municipal office (460 Witt Road)

**Township Website** 

#### **Budget Schedule**



November 21, 2023 (Regular)

**User Fees** 

Debt

Wages & Benefits



November 28, 2023 (Special)

Water, Wastewater & General Operating

Council Provide Feedback



December 12, 2023 (Special)

Revised Water, Wastewater & General Operating

**Capital** 

Council Provide Feedback



January 9, 2024 (Regular)

**Budget Public Meeting** 



January 23, 2023 (Regular)

**Budget Approval** 

# Thank You



## Appendix

#### Council

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$214,610	\$242,400	\$27,790
Reliance on Revenue	\$214,310	\$242,400	\$27,790

#### Administration

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$630,100	\$752,400	\$122,300
Operating Grants	\$311,705	\$10,000	\$301,705
Expenses	\$1,210,178	\$1,176,420	(\$33,758)
Reliance on Revenue	\$268,373	\$414,020	\$145,647

#### Corporate Management

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$10,971	\$10,600	(\$371)
Reliance on Revenue	\$10,971	\$10,600	(\$371)

#### Information Technology

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$83,856	\$90,000	\$6,144
Reliance on Revenue	\$83,856	\$90,000	\$6,144

#### Fire

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$75,000	\$75,000	\$0
Expenses	\$386,790	\$391,900	\$5,110
Reliance on Revenue	\$311,790	\$316,900	\$5,110

## Building

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$75,000	\$86,000	\$11,000
Expenses	\$182,600	\$129,800	(\$52,800)
Reliance on Revenue	\$107,600	\$43,800	(\$63,800)

## Policing

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$1,350,939	\$1,361,058	\$10,119
Reliance on Revenue	\$1,350,939	\$1,361,058	\$10,119

#### Lottery

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$100,000	\$125,000	\$25,000
Expenses	\$5,100	\$7,200	\$2,100
Reliance on Revenue	(\$94,900)	(\$117,800)	(\$22,900)

#### By-Law

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$1,150	\$1,100	(\$50)
Expenses	\$800	\$9,600	\$8,800
Reliance on Revenue	(\$350)	\$8,500	\$8,850

#### Emergency Management

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$5,200	\$15,000	\$9,800
Reliance on Revenue	\$5,200	\$15,000	\$9,800

#### **Animal Control**

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$14,000	\$12,000	(\$2,000)
Provincial Grant	\$5,300	\$300	(\$5,000)
Expenses	\$32,500	\$32,600	\$100
Reliance on Revenue	\$13,200	\$20,300	\$7,100

#### Roads

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$176,200	\$180,800	\$4,600
Provincial Grant	\$3,000	\$0	(\$3,000)
Transfer from Reserves	\$0	\$100,000	\$100,000
Expenses	\$2,182,254	\$2,585,500	\$403,246
Reliance on Revenue	\$2,003,054	\$2,304,700	\$301,646



	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$217,000	\$202,000	(\$15,000)
Reliance on Revenue	\$217,000	\$202,000	(\$15,000)

#### Storm Sewer

- Urban Storm
- Rural Storm

#### Airport

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$19,660	\$20,000	\$340
Reliance on Revenue	\$19,660	\$20,000	\$340

#### Street Lights

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$23,000	\$21,000	(\$2,000)
Reliance on Revenue	\$23,000	\$21,000	(\$2,000)

#### Waste Management

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$322,000	\$332,000	\$10,000
Expenses	\$20,000	\$5,000	(\$15,000)
Reliance on Revenue	(\$302,000)	(\$327,000)	\$25,000

#### Recreation

	2023 Budget	2024 Budget	Increase/(Decrease)
Provincial Grant	\$134,250	\$50,000	(\$84,250)
Expenses	\$387,000	\$559,500	\$172,500
Reliance on Revenue	\$252,750	\$509,500	\$256,750

#### Parks

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$62,972	\$78,000	\$14,398
Reliance on Revenue	\$62,972	\$78,000	\$15,028

#### Grants to Others

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$30,725	\$34,175	\$3,450
Reliance on Revenue	\$30,725	\$34,175	\$3,450

#### Grants to Recreation Associations

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$101,000	\$111,000	\$10,000
Reliance on Revenue	\$101,000	\$111,000	\$10,000

#### Library & Festival Hall

	2023 Budget	2024 Budget	Increase/(Decrease)
Provincial Grant	\$14,568	\$14,568	\$0
Expenses	\$164,925	\$171,968	\$7,043
Reliance on Revenue	\$150,357	\$157,400	\$7,043

#### Planning

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$12,000	\$16,000	\$4,000
Transfer from Reserves	\$82,274	\$82,274	\$0
Expenses	\$339,700	\$357,374	\$17,764
Reliance on Revenue	\$245,426	\$259,100	\$13,674

#### Community Development

	2023	2024	Increase/Decrease
Revenue	\$0	\$0	\$0
Expenses	\$167,985	\$157,550	(\$10,435)
Reliance on Revenue	\$167,985	\$157,550	(\$10,435)

#### Municipal Drainage

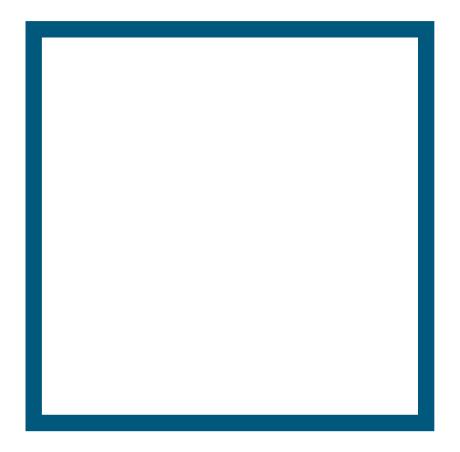
	2023 Budget	2024 Budget	Increase/(Decrease)
Provincial Grant	\$1,000	\$1,000	\$0
Expenses	\$8,400	\$7,700	(\$700)
Reliance on Revenue	\$7,400	\$6,700	(\$7,00)

#### General Debt Charges Principal

	2023	2024	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Expenses	\$298,722	\$336,000	
Reliance on Revenue	\$298,722	\$336,000	\$37,278

#### Transfer to Reserves

	2023 Budget	2024 Budget	Increase/(Decrease)
Revenue	\$0	\$0	\$0
Transfer to Operating Reserves	\$8,800	\$8,800	\$0
Transfer to Capital Reserves	\$921,024	\$690,709	(\$230,315)
Reliance on Revenue	\$929,824	\$699,509	(\$230,315)



## The End